A Gold Seal of Approval...

The Outer Banks Hospital Cancer Program is now accredited by the Commission on Cancer of the American College of Surgeons

During 2016, The Outer Banks Hospital was awarded Accreditation with Commendation by the Commission on Cancer (CoC) of the American College of Surgeons. CoC accreditation status is the gold standard of quality assurance for cancer centers across the nation. Established in 1922 by the American College of Surgeons, the CoC is a consortium of professional organizations dedicated to improving patient outcomes and quality of life for cancer patients through standard-setting, prevention, research education, and the monitoring of comprehensive, quality care.

CoC accreditation is a voluntary process. The Outer Banks Hospital Cancer Program began this process five years ago, during 2012. The rigorous process of becoming accredited and maintaining the prestigious status is a clear demonstration of commitment to excellence in the delivery of comprehensive patient-centered care.

To earn accreditation, a cancer program must meet or exceed 34 CoC quality care standards, and then be evaluated every three years through a survey process. The Outer Banks Hospital Cancer Care Program was awarded Accreditation with Commendation for exceeding standard requirements in several areas.

When patients receive care at a CoC facility, they also have access to information on clinical trials and new treatments, genetic counseling, and patient-centered services including psychosocial support, a patient navigation process, and a survivorship care plan.

Like all CoC-accredited facilities, The Outer Banks Hospital maintains a cancer registry and contributes data to the National Cancer Data Base (NCDB), a joint program of the CoC and American Cancer Society (ACS). This nationwide oncology outcomes database is the largest clinical disease registry in the world. Data on all types of cancer is tracked and analyzed through the NCDB and used to explore trends in cancer care. CoC-accredited cancer centers, in turn, have access to the data analysis, which is used to create benchmark reports. These reports help CoC facilities with their quality improvement efforts.

“The true value of achieving CoC accreditation is reflected in the overall quality of care delivered to our patients and the depth of programs and services available here in our community. This has been an amazing journey, made possible by the hard work, commitment and synergy of our cancer care team and hospital leadership.”

— Robin Hearne, RN, MS, OBH Director of Cancer Services
I am extremely proud of The OBH Cancer Care Program and especially proud of the Cancer Committee for earning CoC accreditation. The CoC encompasses the best minds in cancer care and utilizes expertise from the national oncology community to set the high standards of care for accredited cancer programs. Likewise, we have assembled a team here at The Outer Banks Hospital that is committed to upholding the highest standard of care and compassion for our local patients with cancer.

The first step toward earning the accreditation was to have a strong leader in place. I distinctly remember interviewing candidates for the position currently held by Robin Hearne, our Director of Cancer Services. We asked all of the candidates what they thought about our community hospital working toward CoC accreditation. The responses varied, but Ms. Hearne’s was memorable. She enthusiastically responded, “Yes, we can do that. When can I start?” Now, here we are 5 years later and our program is accredited.

It’s that kind of “can do” spirit that embodies the entire Cancer Committee, from Dr. Charles Shelton, the Chair, to every single member of the team. I am in awe of what this committed group of healthcare professionals does for patients and for our community. From putting services in place like the Symptom Management Clinic to winning national awards for cancer prevention efforts, The Outer Banks Hospital Cancer Committee is second to none. It’s that same spirit that makes the Outer Banks such a special place to live. No matter what the need, our community steps up to the plate to help. The Outer Banks Hospital Cancer Program is proud to serve this community.

Ronnie Sloan, FACHE
President
The Outer Banks Hospital
Your Cancer Care Team

The Cancer Care Team includes OBH Hematology/Oncology, the Ambulatory Medical Unit, the Radiation Therapy Center, the Navigation Team, the Symptom Management Clinic Team, Cancer Services staff, Hands of Hope volunteers, and the Cancer Committee.

Outer Banks Hospital Hematology/Oncology provides medical care for people with cancer right here on the Outer Banks. The office is located across the hall from The Outer Banks Hospital Cancer Resource Center, convenient to all of the other resources that the Cancer Care Program provides.

The Outer Banks Hospital’s Ambulatory Medical Unit provides chemotherapy treatment. Our team of six registered nurses have all completed an oncology course, are current with their chemo/biotherapy certification and competence, and maintain their skills by completing (six) continuing education hours related to oncology/chemotherapy every year.

Outer Banks Hospital Hematology/Oncology: Yvonne Palmer, Quality Review Specialist; Dr. Needleman; Debora Howard, RN, Staff Nurse.

The Outer Banks Hospital’s Ambulatory Medical Unit: Kathleen Davidson, RN, Staff Nurse; Patricia Sylvia, RN, Staff Nurse, Tricia Ledford, RN, Staff Nurse; Chanel Keaton, RN, Staff Nurse; Nancy Vanderhoof, Quality Review Specialist; Stacy Marshall, Quality Review Specialist; Holly Froehlich, RN, Staff Nurse.

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The Outer Banks Hospital Radiation Therapy Center is staffed by fully certified, licensed medical professionals armed with the latest technology. Radiation therapy is provided using the Siemens Oncor Linear Accelerator, which is one of the most advanced radiotherapy systems of its kind. Therapeutic treatments include:

- External Beam Radiation Therapy
- Intensity Modulated Radiation Therapy
- Image Guided Radiation Therapy

The Outer Banks Hospital Symptom Management Team helps people with cancer manage their cancer-related symptoms on an outpatient basis. Common symptoms include, but are not limited to, nausea, dehydration, pain, wound care, and distress.

Our Cancer Services Staff help coordinate your care. Care coordination is provided free of charge, and you and your physician decide where you go for tertiary cancer treatment.

Our Oncology Nurse Navigators help patients through the complex process of cancer treatment. Their role is to help patients get the medical care they need in a timely manner as seamlessly as possible. Our Oncology Social Worker and our Hands of Hope Coordinator work with patients to coordinate supportive care. We help connect patients and their families with financial assistance, community resources, and emotional support throughout their cancer journey.

The Outer Banks Hospital Radiation Therapy Center: Amanda Martin, Point of Service Specialist; Dr. Steve McLawhorn, Physicist; Joy Allgood, Radiation Therapist; Dr. Charles H. Shelton III; Beverly Jones, Radiation Therapy Nurse Leader; Raye Johnson, Radiation Therapist.

The Outer Banks Hospital Symptom Management Team: Yvonne Palmer, Quality Review Specialist; Donna Delfera, RN, Oncology Nurse Navigator; Anne Graham, RN, Oncology Nurse Navigator; Dr. Christine Petzing; Jaclyn Hall, Registered Dietician; Stephanie Ryder, Oncology Case Manager; Heather Rhodes, RN, Staff Nurse.

Cancer Services Staff: Ann Graham, RN, Oncology Nurse Navigator; Marie Neilson, Hands of Hope Coordinator; Stephanie Ryder, Oncology Social Worker; and Donna Delfera RN, Oncology Nurse Navigator.
Colon Cancer is the fourth-most common type of cancer diagnosed in Dare County and the second leading cause of cancer death in men and women in the US. During 2016, the Cancer Committee decided to put colon cancer under the microscope due to the fact that more than 80% of colon cancer diagnosed in our community is detected at a late stage. When colon cancer is diagnosed at a late stage, it is more difficult to treat, and the chance of long-term survival is significantly reduced.

The Cancer Committee approached colon cancer from three angles: 1) Screening, 2) Quality of Screening and, 3) Physician Education.

**Screening**

During 2016, The Outer Banks Hospital joined the national “80% by 2018” effort to increase colon cancer screening compliance to 80% by 2018. 80% by 2018 is a National Colorectal Cancer Roundtable Initiative designed to encourage 80% of adults ages 50 and older to be regularly screened for colon cancer.

National data suggests that 65% of adults over age 50 are up to date with their colon cancer screening. Here locally, that percentage is likely much lower. Two strong indications that our local compliance with colon cancer screening is lower are our late-stage diagnosis rates and data from a sample population.

As part of our assessment, we looked at our own employees at The Outer Banks Hospital. As of June 2016, 53 percent were compliant with the recommendation for colon cancer screening after age 50.

To increase compliance with colon cancer screening, the Cancer Committee engaged our Occupational Health Nurse to encourage Outer Banks Hospital Employees to be screened.

Also during 2016, The Cancer Committee pilot tested colon cancer screening in the community using FIT tests. The initial pilot screened 39 individuals which resulted in just one abnormal result that was found to be non-cancerous. During 2017, colon cancer screening using FIT testing will be added to the Wellness Screening offered through the hospital’s Health Coach Community Wellness Program.
Quality Colon Cancer Screening

According to the CDC, the best test is the one that a person is willing to get. Four screening tests are approved by the US Preventive Services Task Force:

- Fecal Occult Blood Test (FOBT) – Annually Beginning at Age 50
- Fecal Immunochemical Test (FIT) – Annually Beginning at Age 50
- Colonoscopy – Every 10 Years beginning at Age 50
- Sigmoidoscopy – Every 5 Years beginning at Age 50

The FOBT and FIT tests use stool samples. Abnormal results from these screening tests should be followed up with a colonoscopy.

Both the colonoscopy and the sigmoidoscopy are performed by physicians in a healthcare setting.

Although all of the screening tests listed are effective, the gold standard screening test for colon cancer is the colonoscopy, due to the fact that the healthcare provider can see the entire colon and also remove pre-cancerous polyps during the screening.

In an effort to measure the quality of colonoscopy screening provided at The Outer Banks Hospital, the Cancer Committee conducted a study of 338 colonoscopies performed by our two general surgeons during an eight-month time period (January 2016-September 2016). Our data was compared to standards set by the American Society for Gastrointestinal Endoscopy and the American College of Gastroenterology. The table above summarizes the results of our quality study.

<table>
<thead>
<tr>
<th>QUALITY INDICATOR</th>
<th>TARGET</th>
<th>OBH PERFORMANCE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Procedure Notes Document Quality of Bowel Prep</td>
<td>98%</td>
<td>100%</td>
</tr>
<tr>
<td>Bowel Prep Is Adequate to Conduct Screening (OBH Uses Split Prep)</td>
<td>85%</td>
<td>98%</td>
</tr>
<tr>
<td>Cecal Intubation Rate (Surgeon Is Able to Visualize the Entire Cecum)</td>
<td>95%</td>
<td>98%</td>
</tr>
<tr>
<td>Adenoma Detection Rate (Compared to National Benchmarks, in What Percentage of Total Patients Do We Find Polyps)</td>
<td>25%</td>
<td>42%</td>
</tr>
<tr>
<td>Incidence of Perforating the Colon</td>
<td>&lt;1/500</td>
<td>0</td>
</tr>
<tr>
<td>Post-Polypectomy Bleeding (Bleeding After Polyps Are Removed)</td>
<td>&lt;1%</td>
<td>0.005% (2/338)</td>
</tr>
<tr>
<td>Appropriate and Timely Recommendation for Repeat Colonoscopy Documented and Provided to Patient</td>
<td>&gt;90%</td>
<td>99%</td>
</tr>
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The Outer Banks Hospital Exceeds National Standards for Quality Screening Colonoscopy

Physician Education

With the strong focus on Colon Cancer this year, the Cancer Committee invited Colorectal Cancer Surgeon Dr. Mark Manwaring to provide the required annual Physician Certified Medical Education (CME) Program. Dr. Manwaring practices within the Oncology Surgical Division at ECU’s Brody School of Medicine. On November 10, 2016, Dr. Manwaring delivered a two-hour program to a group of local physicians. During his talk, he updated those present on risk factors for colon cancer, genetic pathways for the disease, screening guidelines, and recent advances in surgical treatment for colon cancer.

Mark Manwaring, MD, ECU Brody School of Medicine

Patient Testimonial

Once a competitive college athlete, Tim says he is approaching his cancer diagnosis the way he approached every basketball game he ever played – “I am going to win.” Tim wants you to win too – that’s why he is encouraging everyone age 50 and over to get in the game and get screened for colon cancer.

“My advice to you – get screened and give yourself the chance to catch cancer early!”

Tim White, Director of Dare County Parks and Recreation, is beating colon cancer!
Supportive Care for Our Patients with Cancer

The word that patients with cancer want to hear most is “cure.” We also know that while patients and their caregivers are working toward curing a diagnosed cancer, what patients need most is support.

Cancer treatment can take a toll on an individual and their family. Not only is cancer treatment costly, it can be very stressful on the body and soul.

The Outer Banks Hospital Cancer Committee is always looking for ways to support patients as they face a cancer diagnosis and undergo treatment. During 2016, the Cancer Committee led several initiatives designed to provide supportive care.

**Lymphedema Therapy for Head/Neck Cancer Patients**

Head and Neck Lymphedema (HNL) is a potentially disfiguring condition that follows surgery or radiation for the treatment of head and neck cancer. HNL occurs when the body is unable to transport fluid because of damage to the lymphatic system. HNL can substantially impact daily functions such as a patient’s ability to communicate and swallow. HNL can also result in a disfigured appearance. HNL patients benefit from specialized lymphedema therapy.

During 2016, the Cancer Committee reviewed data that revealed a large percentage of patients present with locally advanced cancer of the head and neck, which puts them at risk for developing HNL. In order to support these patients and provide the care they need here in our community, The Outer Banks Hospital Development Council sponsored two therapists to receive training to become certified HNL therapists.

Now that The Outer Banks Hospital has two certified HNL therapists, all head and neck cancer patients receive pre-treatment consults and education regarding lymphedema.

**Distress Screening**

A hard-wired process is in place at The OBH for cancer patients to receive a distress screening. This screening is an essential tool that helps to identify issues that could interfere with a patient’s quality of life and ability to fully participate in his or her treatment plan. Results allow our caregivers to coordinate the support that patients need.

During 2016, 268 patients were screened, with 31% reporting distress. Supportive care for these patients included contact from the Nurse Navigator or referral to our Oncology Social Worker.

The most common cause of distress was physical symptoms related to their cancer or cancer treatment. Catching this distress early also resulted in timely referral to our Symptom Management Clinic (see below).

**Symptom Management**

The OBH Symptom Management Clinic helps patients manage symptoms from their cancer and/or cancer treatment. The clinic is staffed by a multi-disciplinary team (see page 5).

During 2016, the clinic helped 40 patients with the following symptoms:

- Pain Management
- Sleep
- Fatigue
- Mucositis/Esophagitis
- Bowel Problems
- Nutritional Therapy
- Advanced Care Planning
- Home Equipment Needs
- Physical/Speech Therapy
- Referrals

*OBH Physical, Occupational and Certified Lymphedema Therapists Amy Robinson, PT, CLT, and Angie Goetsch, OTR, CLT, train cancer care staff members in the importance of lymphedema therapy for head and neck cancer patients.*
The Importance of a Compassionate Patient Experience

Being accredited by the CoC is a commitment to continuous quality improvement.

During 2016, the Cancer Committee chose to focus on ensuring a compassionate patient experience in the Ambulatory Medical Unit (AMU), where chemotherapy is provided.

HCAHPS (Hospital Consumer Assessment of Healthcare Providers and Systems) data was used to evaluate opportunities for improvement and to measure improvements in care.

Baseline data revealed what is most important to patients with cancer. Cancer patients rank courtesy and respect among staff as their top priority, followed by staff introducing themselves during the first visit. Like most patients, patients with cancer also like to be informed of delays in care/treatment, and they like teamwork among their care team to be visible and obvious.

With patient preferences in mind based on survey feedback, the AMU staff focused on using personalized and compassionate communication skills to meet individual patient needs. The AMU staff also became more attuned to patient expectations with regard to scheduling. The staff also instituted weekly team meetings to review upcoming cases and coordinate patient care. Last but not least, the AMU staff advocated for new chemo chairs for their patients to increase their comfort.

This focused attention to detail paid off, and survey results revealed the following improvements in patient experience in our AMU.

<table>
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<tbody>
<tr>
<td>Staff Introduced Selves at 1st Visit</td>
<td>73rd Percentile</td>
<td>99th Percentile</td>
</tr>
<tr>
<td>Staff Are Courteous Toward Family and Friends</td>
<td>86th Percentile</td>
<td>99th Percentile</td>
</tr>
<tr>
<td>Overall Courtesy/Respect of Patient Care Staff</td>
<td>79th Percentile</td>
<td>99th Percentile</td>
</tr>
<tr>
<td>Staff Listens Carefully to Patients</td>
<td>47th Percentile</td>
<td>99th Percentile</td>
</tr>
<tr>
<td>Healthcare Team Demonstrates Teamwork</td>
<td>54th Percentile</td>
<td>99th Percentile</td>
</tr>
<tr>
<td>Staff Calms Fears Among Patients</td>
<td>86th Percentile</td>
<td>86th Percentile</td>
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The Patient’s Voice

Originally from Harrisburg, PA, Kitty Hawk resident Karen Lurie knows better than many about the importance of compassionate care. This RN and Certified Case Manager was diagnosed with stage 2 HER 2 cancer in her right armpit in December 2015. After having 16 lymph nodes removed, she is following normal treatment protocol with radiation and chemotherapy.

Lurie chose to have her treatments here at The Outer Banks Hospital rather than travel to another facility. “It’s all the same cocktail,” she noted with a smile. When speaking about her experience at OBH, she exclaimed, “I was just so overwhelmed by that group down in AMU. They seem to work like a well-functioning clock.” Lurie added, “They’re so friendly, and it’s clear that they care about all the patients. I really admire the way they work together.”

Lurie was grateful that the AMU team made her feel well taken care of and secure during her treatments. “They meet you where you are,” she said. “It’s a very good experience.”
The Outer Banks Hospital Cancer Committee began using this new conversation when they undertook an initiative to increase the HPV vaccination rate among students enrolled in our local public schools. Increasing HPV vaccination is one of the most profound cancer prevention opportunities because it can prevent many cancers associated with the virus.

Ideally, adolescents should be vaccinated before they are exposed to HPV. The CDC recommends HPV vaccination for girls and boys at ages 11 or 12 years to protect against cancers caused by HPV infections. Currently, HPV vaccines are administered as a 3-dose series over 6 months. Literature widely available through the CDC and NCI reports a high safety profile for the vaccine, similar to those of other adolescent vaccines.

Human Papillomavirus (HPV) is a very common virus that infects surfaces of the skin and mucosal surfaces that line cavities of the body, such as the nose, mouth, throat, and genital surfaces. Persistent infections with high-risk, oncogenic HPV types such as HPV 16 and 18, can cause cancers of the cervix, vulva, vagina, anus, penis, as well as cancers of the oropharynx, including the back of the throat, base of the tongue, and tonsils. For the women diagnosed with an HPV-related cancer, cervical cancer is the most common. For men diagnosed with an HPV cancer, oropharyngeal cancer is the most common.

In 2014, The Outer Banks Hospital Cancer Committee developed an evidence-based outreach program designed to increase HPV vaccination among children ages 11 and 12 in our community. From the beginning, Cancer Committee leadership underscored the importance of establishing strategic partnerships with key community leaders to ensure program acceptance. With our hospital President’s support in hand, the Director of Community Outreach met with leadership from our local health department and the Superintendent of Schools to inform them of our project and gain their support. As a result of their support, Dare County’s lead school nurse became an active member of our work group.

Over the summer, school nurses conducted an audit of student vaccination records for all rising 8th and 12th grade students. The results of this audit showed alarmingly low rates of vaccination. This baseline data served to validate the work that needed to be done and served as a baseline metric to monitor the impact of our efforts.

One of the first steps was to communicate the importance of the HPV vaccine to the public. So the hospital devoted an issue of its bi-
The results of the program were astounding. After just one year, local HPV vaccination rates among 8th grade students increased from 6% to 16%.

The Outer Banks Hospital “Health Coach” community newsletter (left) and the “Health Clip” YouTube video (below) were both devoted to the topic of HPV vaccination.

The Association of Community Cancer Centers (ACCC) Innovator Awards honor cancer program members that have developed and implemented innovative strategies for the effective delivery of cancer care. The Outer Banks Hospital Cancer Committee is honored to be one of eight national 2016 award winners for innovative cancer prevention work. The recognition is confirmation that our efforts around cancer prevention here at The Outer Banks Hospital are on par with some of the top cancer programs around the country. Most important, our efforts are a success if just one cancer has been prevented.

**Acknowledgment**

The Outer Banks Hospital would like to thank Dr. Charles Shelton, Dr. Daniel Dwyer, Anna Butler-Ward, PA-C, and Debbie Dutton, RN for their collaboration and support for this project.
A Tribute to Hands of Hope Coordinator
Marie Neilson

You know when you see it. That special person who is meant to be right where there are, for a period of time, to help put something in place for lasting impact.

For the past seven years, that very special person has been Marie Neilson. Marie, a cancer survivor herself, joined The Outer Banks Hospital’s Cancer Care Team in 2010 as the very first Hands of Hope Coordinator.

The Hands of Hope Program was the creation of several caring people in our community who had witnessed what cancer can be like without that little extra care and support. With Marie’s help, Linda Willey, Tess Judge, and Bea Basnight developed the Hands of Hope Program, where caring volunteers are trained and deployed to help people in our community with cancer.

Their goal was to assemble a group of volunteers with “hands that serve and hearts that care” so that “no one in our community walks the cancer journey alone.”

In a style all her own, Marie did just that. She assembled a group of more than 40 caring volunteers who, over the years, have helped in so many meaningful ways. Hands of Hope Volunteers, and quite often, Marie herself, drove patients to appointments, walked dogs, met children at the bus stop, or delivered meals for our friends and neighbors with cancer.

“If you are open, you can learn something from every single person you work with,” shared Cancer Services Director Robin Hearne. “What I learned from Marie was that sometimes what patients need even more than their medical treatment is a caring word or touch. Marie had this extraordinary ability to connect emotionally with patients. It was amazing to watch her engage with people and calm their fears.”

Marie retired on November 22 of this year to spend more time with her growing collection of grandchildren. Please join us in celebrating Marie and her significant contribution of time, talent, and compassion to Hands of Hope patients.

Marie, we pay tribute to you because the Hands of Hope Program will continue to serve this community for many years to come because of all the time you invested in securing its success.

Thank you, Marie. May you be blessed in your retirement in as many ways as you have blessed others.